IA: LEADERSHIP COMPETENCIES AUDIT

You undoubtedly have a lot of knowledge already, but you can always expand or refine your skills and abilities in the spirit of lifelong learning. Completing this table will help you to analyse your needs and development priorities to become a more effective and enabling leader.

Filling the last column will the toughest. But, it is also the most important one.

Leadership competencies audit (adapted from MacBeath and Myers, 1999).

Leadership competencies		Self-rating	In what situation did you last do this? [Matching Deeds with Words]
Working with others	Supporting others		
	Recognising individual efforts		
	Promoting other people's self- esteem		
	Developing others by providing opportunities for development and reflection		
	Minimising anxiety		
Being a reflective and empathetic listener	Seeking to understand before making judgements		
	Listening to individual ideas and problems		
	Actively encouraging feedback		
Empowering others	Empowering others to make decisions and take responsibility		
Modelling behaviour	Demonstrating personal integrity		
	Modelling the attitudes and values that you wish to promote		
	Showing enthusiasm		

Being proactive in making decisions	Providing direction and a clear vision	
	Making decisions	
	Promoting understanding of key issues	
Managing change	Encouraging new ways of doing things	
	Anticipating possible future challenges	
	Treating mistakes as learning opportunities	
Encouraging teamwork	Encouraging and promoting teamwork by involving all	



IT TAKES A LOT TO BRING A TRANSFORMATION. AND IT ALL BEGINS WITH YOU!